Line No		Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025	Budget 2026	
Line No	•	2023	2023	2024	2024	2025	2020	
2 R	EVENUE							
	onference Operations							
4	OCWM from Local Churches	350,000	301,801	279,459	333,828	255,444	320,000	
5	Fellowship Dues	216,000	220,506	197,072	164,219	203,035	165,000	
6	Income from Invested Funds	95,000	145,577	125,000	163,225	125,000	139,121	
7	Friends of the Maine Conference	18,500	12,621	18,500	12,424	10,000	12,000	
8	Additional and/or Targeted (program specific) Fundraising	0	0	0	0	0	0	
9	Grants	0	3,790	0	2,430	0	0	
10	Extraordinary Gifts, Bequests	0	0	0	0	0	0	
11	Other & Miscellaneous Income	3,000	7,405	3,000	9,423	3,000	7,500	*(2.
12	Conference events (Annual meeting, Super Saturday)	3,000	9,425	3,000	10,855	8,000	10,000	
13 To	otal Conference Operations Revenue	685,500	701,125	626,031	696,404	604,479	653,621	•
14								
15 Pi	ilgrim Lodge							
16	Revenue From Operations							
17	Program Fees - Camper Registration	175,000	184,309	216,000	222,331	247,394	294,000	
18	Hosted Groups & Rentals	120,000	81,195	94,700	111,707	102,000	110,000	
19	Merchandise - Camp Store	16,600	14,962	18,500	17,535	16,500	19,000	_
20		311,600	280,466	329,200	351,573	365,894	423,000	
21	Gifts-Unrestricted							
22	Individuals & Friends of PL	42,750	34,400	42,250	30,893	35,000	35,000	
23	Donations - Churchs and Associations	15,000	11,806	15,000	13,419	13,000	15,000	
24	Grants	5,000	20,000	22,000	15,690	20,000	15,000	_
25		62,750	66,206	79,250	60,002	68,000	65,000	
26	Gifts- Restricted							
27	Restricted Grants PL				30,000			_
28					30,000			
29	Miscellaneous							
30	Investment Income (Operating)		6,833		10,352	2,100	1,000	
31	Contract Reimbursements (Horton Center)	2,000	5,541	2,500	539			
32	Other	0	11,945	800	3,889	1,000	1,600	

Line I	No.	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025	Budget 2026
33	Investment Income (Maintenance)	4,000	0	3,100	2,748	1,000	2,100
34		6,000	24,319	6,400	17,528	4,100	4,700
35							
36	Transfers from Youth Ministry	0	6,000	0	0	0	0
37							
38	Total Pilgrim Lodge Revenue	380,350	376,991	414,850	459,104	437,994	492,700
39							
40	Maine School of Ministry						
41	Tuition	12,250	21,325	14,700	15,350	20,160	18,200
42	Donations, Friends of MESOM, advisory board	35,000	17,481	35,000	17,725	28,000	49,000
43	Grants	27,000	12,000	24,000	29,973	24,000	4,500
	Total Maine School of Ministry Revenue	74,250	50,806	73,700	63,048	72,160	71,700
45							
	Total Operating Revenue	1,140,100	1,128,922	1,114,581	1,218,555	1,114,633	1,218,021
47							
	Revenue-Resource Teams, Initiatives and Missions						
49	Clergy Communities of Practice	6,000	9,725	6,000	4,658	6,000	6,000
50	Honduras Partnership	0		0	491	0	0
51	Youth Ministry	0		0	0	0	0
52	Earth Care & Spirituality Resource Team	0		0	0	0	0
53	Anti-Racism Resource Team	0		0	0	0	0
54	Social Action Committee	0		0	0	0	0
55	NE Assoc. United Christian Educators	0		0	0	0	0
	Total Resource Teams, Missions Revenue	6,000	9,725	6,000	5,149	6,000	6,000
57							
	Total Revenue	1,146,100	1,138,647	1,120,581	1,223,704	1,120,633	1,224,021
59							
	EXPENSES						
	Conference Operations						
62	UCC National Support	70,000	60,360	27,946	33,083	25,544	26,566
63							
64	Staff Payroll and Benefits						

Maine Conference UCC 2025 Operating Budget-Annual Meeting INCOME AND EXPENSES

Line No.		Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025	Budget 2026
65	Conference Minister - Salary, Housing, FICA Offset	113,033	104,929	116,423	110,579	119,916	124,713
66	Assoc. Conf. Minister - Salary, Housing, FICA Offset	94,095	68,748	75,355	49,112	75,355	78,369
67	Information Technology/Communication Salary	25,407	7,165	0	0	0	0
68	Office Manager & Executive/Accouting Assistant	50,027	50,518	51,528	59,332	55,702	57,930
69	Treasury Assistant Salary	33,669	36,741	34,645	29,331	25,709	26,737
70	Staff Benefits (and payroll taxes for pre 2025 budgets)	96,790	100,965	116,602	96,676	117,296	121,988
71	Housing allowance (Accounting purposes only)	0	(1,346)	0	2,942	0	0
72		413,020	367,720	394,553	347,971	393,978	409,737
73	Other Expenses						
74	Continuing Education	5,000	2,697	5,000	998	3,500	3,640
75	Staff Travel & Hospitality	15,000	11,688	15,000	17,754	15,000	15,600
76	Conference Events	2,500	7,098	2,500	1,497	5,000	5,200
77	Meeting Expenses & misc. Other	3,200	780	3,200	625	1,000	1,040
78		25,700	22,263	25,700	20,873	24,500	25,480
79	Designated Funds & Initiatives						
80	General Synod Designated Fund	10,000	33,702	10,000	10,000	10,000	10,400
81	Sabbatical Designated Fund	0	0	5,000	5,000	5,000	5,200
82	WLNE Celebration Designated Fund	1,000	0	1,000	750	1,000	1,040
83	Ministry Education Scholarships Fund	6,000	350	6,000	6,500	6,000	6,240
84	Discretionary Fund	5,000	2,176	5,000	250	2,500	2,600
85	Youth Ministry	6,000	6,000	0	0	0	0
86	Maine Council of Churches	5,000	5,000	5,000	5,000	5,000	5,200
87	Church Vitality and Leadership	6,000	6,344	6,000	385	6,000	6,240
88	Other initiatives	0	532	0	650	1,000	1,040
89		39,000	54,104	38,000	28,535	36,500	37,960
90	Office Space						
91	Rent	34,154	36,055	36,000	36,302	35,000	36,400
92	Office Equipment (Fees, Maintenance, etc)	2,000	1,232	2,000	198	2,000	2,080
93	Copier (Fees, maintence, etc)	1,000	1,278	1,500	1,601	1,500	1,560
94	Supplies	8,000	2,940	3,000	5,066	3,000	3,120
95	Postage	2,800	1,907	2,000	1,463	2,000	2,080
96	Telecommumications & Software fees related fees	10,000	1,102	10,180	9,682	10,000	10,400

Line I	No.	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025	Budget 2026
97	Utilities (Internet & Telephone)	1,750	13,240	1,800	1,440	1,800	1,872
98	Janitorial Service	0	30	15	45	15	16
99		59,704	57,784	56,495	55,797	55,315	57,528
100	Administrative Expenses						
101	IT and Web Consulting Fees	0	0	0		10,000	10,400
102	Insurance & Bonding	12,000	10,409	12,000	17,728	12,000	12,480
103	Legal	4,000	3,651	4,000	11,186	4,000	4,160
104	Accounting Fees	20,000	765	5,000	5,396	5,000	5,200
105	Audit Fees	12,000	3,900	4,500	494	7,200	7,488
106	Professional Fees, Marketing, Web page consulting, etc	4,500	25,011	2,600	7,200	3,000	3,120
107	Other Fees, Charges & Interest	2,500	4,532	3,000	5,118	3,000	3,120
108	Other Conference Ministry, CCM dues, subscritpions	7,000	14,215	22,400	16,429	7,000	7,280
109		62,000	62,483	53,500	63,550	51,200	53,248
110							
111	Total Conference Ministry and Operations Expenses	669,424	624,714	596,194	549,810	587,038	610,519
112							
113	Pilgrim Lodge						
114							
115	Regular Staff Wages and Benefits						
116	Wages and Payroll Taxes						
117	Director Wages & Taxes	60,646	60,710	62,292	64,688	69,973	71,792
118	Assistant Director/Admin Wages & Taxes	31,544	30,946	32,490	40,133	56,569	58,040
119	Facility Manager Wages & Taxes	25,918	21,134	26,621	21,080	23,683	33,131
120		118,108	112,790	121,403	125,901	150,225	162,962
121	Benefits						
122	Employee Benefits	40,631	45,108	41,857	40,754	32,975	41,663
123	Employee Pensions	11,893	11,940	12,326	13,252	16,456	16,885
124		52,524	57,048	54,183	54,006	49,431	58,548
125	Total Regular Staff	170,632	169,838	175,586	179,906	199,656	221,511
126							
127	Seasonal Staff Wages & Payroll Taxes						
128	Summer Facility Staff	14,645	14,328	15,484	15,048	7,000	6,000

AND EXPENSES	Pudget	Actual	Pudgot	Actual	Pudgot	Budget
	_		•		•	2026
Summer Program Staff						42,000
Summer Food Service Staff	,					35,000
						83,000
Program Expenses		•				•
Program Training & Certification	3,025	600	3,000	1,841	1,500	2,600
Program Staff Expense	0	975	2,500	1,118	1,000	1,100
Program Supplies	750	3,162	1,000	5,286	3,000	3,600
Infirmary	1,650	438	1,650	992	500	700
Consumables	1,650	2,864	1,650	3,595	2,800	3,500
Durabiles	200	270	200	0	200	200
Curriculum & Deans Retreat	950	751	400	0	395	400
	8,225	9,060	10,400	12,832	9,395	12,100
Cost of Food	45,000	31,191	33,000	36,593	36,000	45,000
Facilities						
Maintenance and Repairs	4,200		13,550	10,278	8,000	15,000
Equipment Maintenance and Repairs	8,500		10,000	3,285	4,000	4,000
Annual Inspections	10,385		3,500	1,546	2,600	6,000
Municipal Services				641	650	675
Vehicle Fuel				1,038	1,800	1,500
Vehicle Maintenance				1,448	1,500	2,000
	23,085	14,939	27,050	18,235	18,550	29,175
Utilities						
Cell Phones				1,294	1,000	1,500
Telephone and Internet	6,600	7,718	3,600	7,231	6,690	7,000
Electricity	6,720	8,538	9,700	8,103	9,000	1,000
Propane	4,900	1,909	3,300	2,406	2,000	2,500
Farmhouse Utilities	2,260	2,271	5,215	1,830	2,000	2,000
	20,480	20,436	21,815	20,863	20,690	14,000
Camp Store-Cost of Goods Sold	11,000	9,726	12,050	11,354	10,725	12,350
	Summer Program Staff Summer Food Service Staff Program Expenses Program Training & Certification Program Staff Expense Program Supplies Infirmary Consumables Durabiles Curriculum & Deans Retreat Cost of Food Facilities Maintenance and Repairs Equipment Maintenance and Repairs Annual Inspections Municipal Services Vehicle Fuel Vehicle Maintenance Utilities Cell Phones Telephone and Internet Electricity Propane Farmhouse Utilities	Budget 2023	Budget 2023 Actual 2023 Summer Program Staff 40,720 30,175 Summer Food Service Staff 14,400 22,908 69,765 67,411 Program Expenses Program Training & Certification 3,025 600 Program Staff Expense 0 975 Program Supplies 750 3,162 Infirmary 1,650 438 Consumables 1,650 2,864 Durabiles 200 270 Curriculum & Deans Retreat 950 751 8,225 9,060 Cost of Food 45,000 31,191 Facilities Maintenance and Repairs 4,200 4,200 Equipment Maintenance and Repairs 8,500 4,000 4,000 Annual Inspections 10,385 14,939 Welricle Fuel Vehicle Maintenance 23,085 14,939 Utilities Cell Phones Telephone and Internet 6,600 7,718 Electr	Summer Program Staff Budget 2023 Actual 2024 Budget 2024 Summer Food Service Staff 40,720 30,175 41,535 Summer Food Service Staff 11,400 22,908 23,460 Forgram Expenses 69,765 67,411 80,479 Program Training & Certification 3,025 600 3,000 Program Supplies 750 3,162 1,000 Infirmary 1,650 2,864 1,650 Durabiles 200 270 200 Curriculum & Deans Retreat 950 751 400 Cost of Food 45,000 31,191 33,000 Facilities 4,200 31,191 33,000 Facilities 4,200 13,550 Equipment Maintenance and Repairs 4,200 13,550 Annual Inspections 10,385 3,500 Municipal Services 20,000 10,000 Vehicle Fuel 20,000 14,939 27,050 Utilities 23,085 14,939	Summer Program Staff Actual 2023 Budget 2023 Actual 2024 Budget 2024 Actual 2024 Budget 2024 Actual 2024 2024 2024	Summer Program Staff Addual 2023 Budget 2024 Actual 2024 2024 Budget 2025 2025 Summer Program Staff 40,720 30,175 41,835 30,818 46,535 Summer Food Service Staff 14,400 22,908 23,460 23,837 23,690 Program Expenses 69,765 67,411 80,479 69,703 77,225 Program Training & Certification 3,025 600 3,000 1,841 1,500 Program Supplies 750 3,162 1,000 5,266 3,000 Infirmary 1,650 438 1,650 992 500 Consumables 1,660 2,844 1,650 3,595 2,800 Durabiles 200 270 200 0 395 Curriculum & Deans Retreat 950 751 400 0 335 Equipment Maintenance and Repairs 4,200 31,191 33,000 36,593 36,000 Equipment Maintenance and Repairs 4,200 13,550 10,278 8,000 <

Maine Conference UCC 2025 Operating Budget-Annual Meeting INCOME AND EXPENSES

Line No.		Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025	Budget 2026
161	Outreach & Marketing						
162	Camp Marketing	1,500	2,022	2,500	1,889	2,000	2,600
163	Retreat & Conference Marketing	1,000	20	500	94	150	
164		2,500	2,042	3,000	1,983	2,150	2,600
165	Administrative Expenses						
166	Commercial Insurance-Auto	1,491	1,155	1,060	1,544	1,575	1,650
167	Property Insurance	29,243	30,643	32,175	33,707	37,079	40,790
168	Worker's Comp	4,157	5,051	5,020	4,990	5,854	5,020
169	Capital Campaign Wages and Taxes			0	0	0	
170	Online Fees & Bank Charges			0	1,439	0	
171	Staff Expenses			0	-848.00	0	
172		34,891	36,849	38,255	40,832	44,508	47,460
173	Office Expenses						
174	Postage	5,000	2,662	350	2,559	500	200
175	Office Expenses	0	0	1,550		2,300	600
176		5,000	2,662	1,900	2,559	2,800	800
177	Other Fees and Expenses						
178	Annual Registration & Membership Fees & Subscriptions	3,525	3,509	3,505	3,931	3,795	4,560
179	Staff Travel & Overnight stays	2,082	264	800	894	200	300
180	Staff Expenses-Other	0	5		541	250	4,200
181	Merchant Fees & Other	4,800	9,056	7,000	10,001	12,050	12,000
182	Pilgrim Lodge Improvement Fund (Surplus Funds)				2,515		3,644
183		10,407	12,834	11,305	17,882	16,295	24,704
184							
185 Tota	al Pilgrim Lodge Expenses	400,985	376,988	414,840	412,743	437,994	492,700
186							
187 Mai	ine School of Ministry						
188	Advisory Board	400	0	400	60	0	0
189	Dean Salary & Benefits	52,942	48,590	49,957	52,376	50,438	52,000
190	Faculty Stipends and Program Expense	10,400	5,690	12,000	17,801	16,800	17,800
191	Travel	1,100	894	1,100	1,380	1,100	1,100
192	Continuing Education	1,000	286	1,000	0	1,000	1,000

		Budget	Actual	Budget	Actual	Budget	Budget
Line No.		2023	2023	2024	2024	2025	2026
193	Consultants, Fund raising and other expenses	8,000	2,297	6,000	1,507	500	500
194	Mentored Practice stipends	4,000		4,000	2,000	4,000	0
195 Tota	al Maine School of Ministry	77,842	57,757	74,457	75,125	73,838	72,400
196							
197 Exp	enses Resource Teams Ministries						
198	Clergy Communities of Practice	1,500	4,694	3,500	4,038	4,000	4,000
199	Honduras Partnership (Inactive)	0	0	0	1,125	0	0
200	Earth Care & Spirituality Resource Team (Inactive)	500	0	0	0	0	0
201	Anti-Racism Resource Team	2,500	920	2,000	175	1,000	500
202	Social Action Committee	500	0	0	0	1,000	0
203	NE Assoc. United Christian Educators	1,000	835	1,000	0	1,000	500
204	Disaster Response Ministries				700		1,000
205 Tota	al Resource Teams and Ministries	6,000	6,449	6,500	6,038	7,000	6,000
206							
207 TO	TAL OPERATING EXPENSES	1,154,251	1,065,908	1,091,991	1,043,715	1,105,870	1,181,619
208							
209 OP	ERATING SURPLUS (DEFICIT)	(8,151)	72,739	28,590	179,989	14,763	42,402

210

211

212

213 Footnotes:

214

215 1) Actual expenses rounded to nearest dollar

2) Miscellaneous Revenue is related to the consolidated trust